

Bridging & Belonging

Forefront Annual Summit

DATE

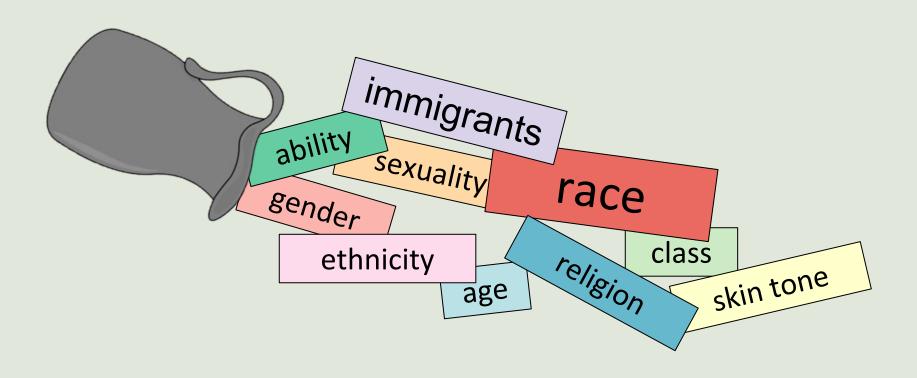
September 25, 2024

PRESENTER

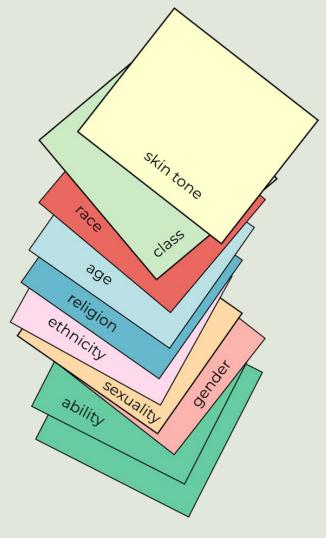
john a. powell, Director

AUTHORIAL SUPPORT

Lara Schiffrin-Sands Shadrick Small The problem of "othering" is the problem of the 21st century.



Othering is a generalized set of common processes that engender marginality and group-based inequality across any of the full range of human differences.







Rapid Change Produces Collective Anxiety

Changes in demographics, climate, tech, globalism, economics, pandemic

Leadership, meta-narrative, structures, organizing

Fear, anger & othering

Breaking

Empathy, inclusion & belonging

Increase in anxiety

Connecting on similarities & common threads of identity

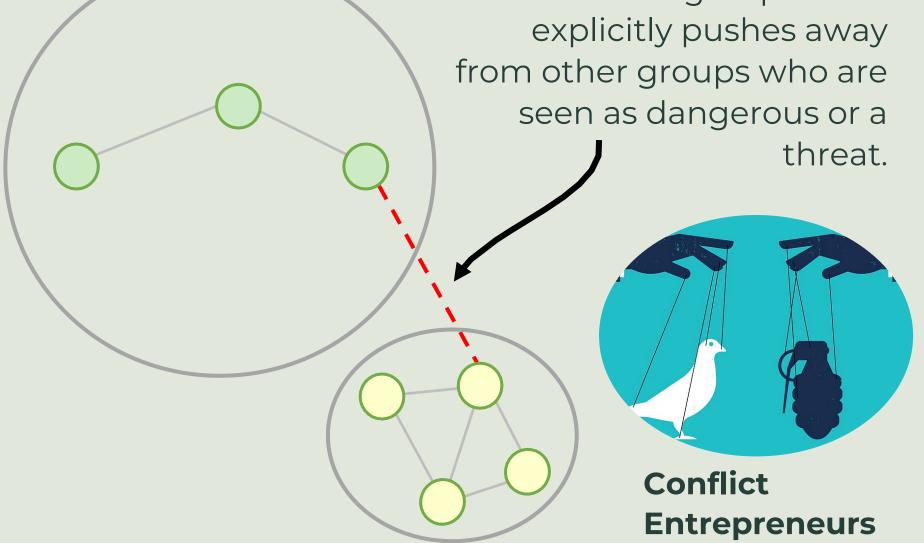
Examples of breaking

BREAKING:

Social ties among an exclusive group which

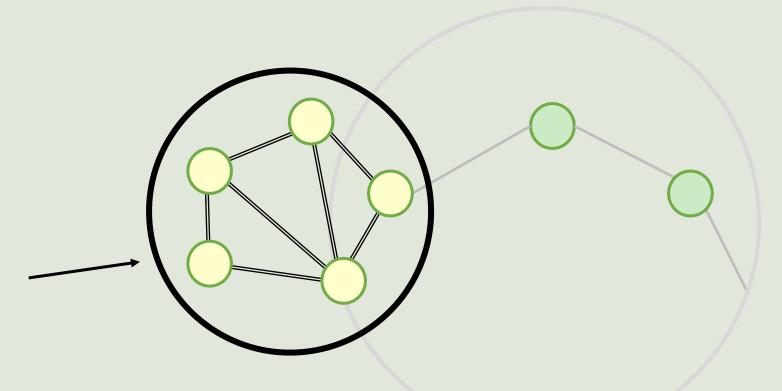


White **Nationalism**



https://www.alfihri.org/post/how-are-conflict-and-peace-related

Examples of bonding



BONDING:

Social ties that link people together with others who are primarily like them along some key dimension. These are genuinely easier to build than bridging social capital.

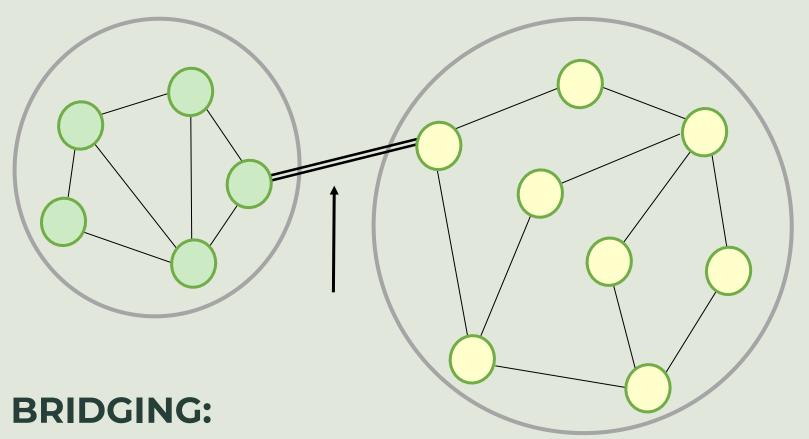


Family



Neighborhoods

Examples of bridging



Social ties that link people together with others across a cleavage that typically divides society; bridging expands the circle of human concern to build a more inclusive "we"





Community vigil in New Zealand (2019)

The opposite of othering is not same-ing, but belonging; sort of.

Elements of Belonging

Inclusion

- Equity
- Absence of exclusion
- Accommodation
- Access

Recognition

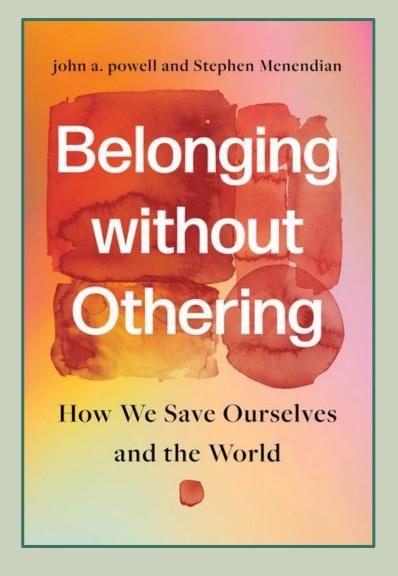
 Demonstration that community or institution sees, respects & values various social

Connection

- Emotional / affective ties to people & places
- Sense of attachment, fondness, safety, or warmth

Agency

 Individual & collective capacity to co-create the environment and wield (shared) power



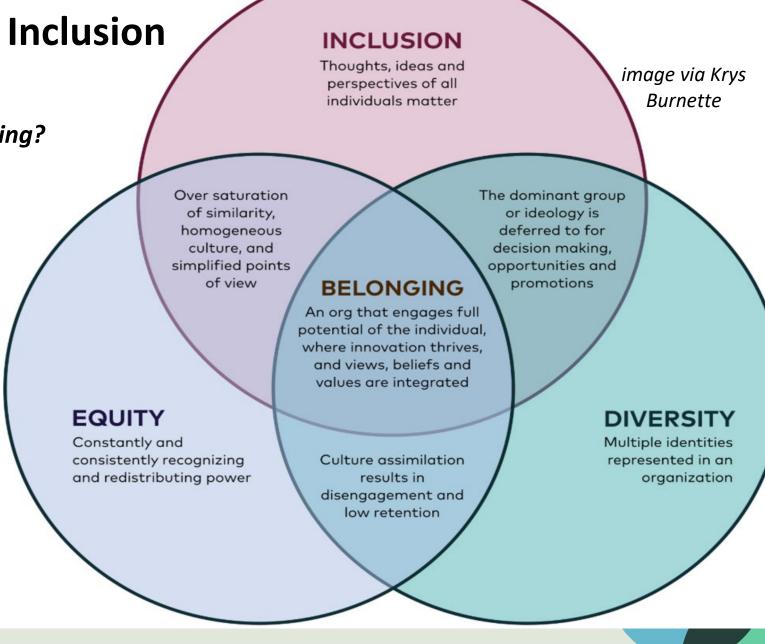
identities



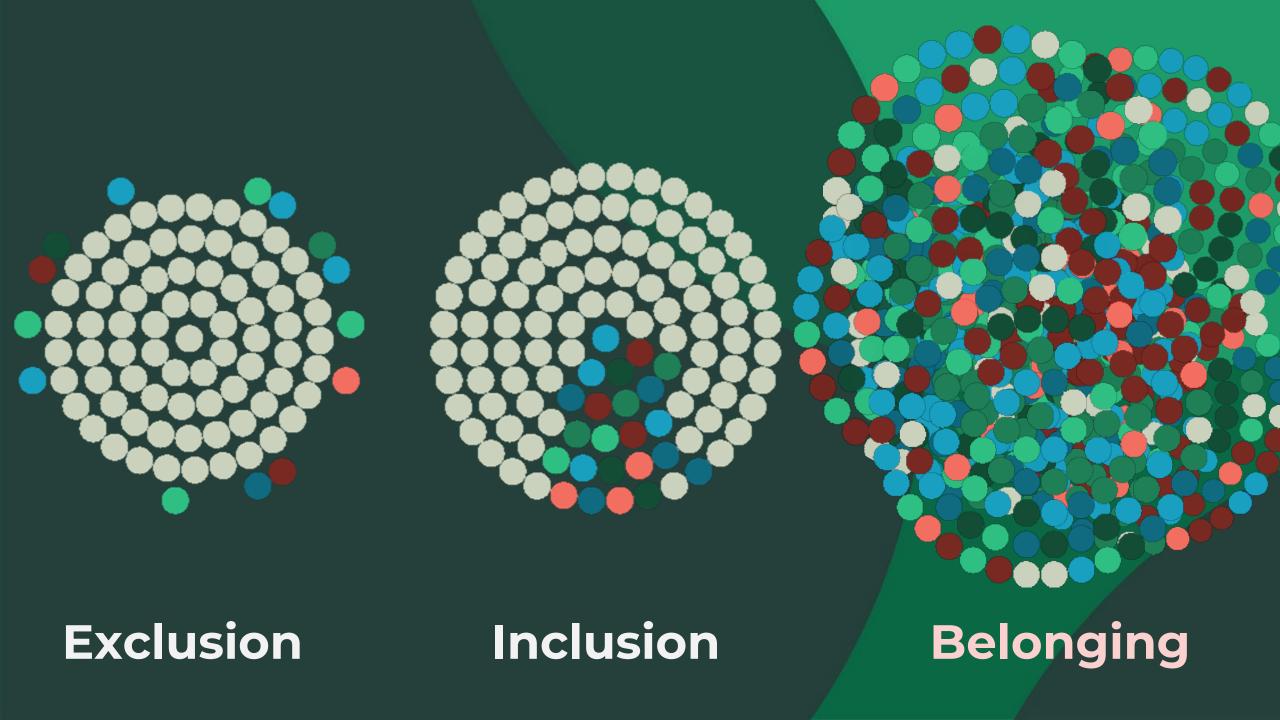
From Diversity, Equity, and Inclusion to Bridging and Belonging

Why move from DEI to Bridging and Belonging?

- We don't want to just welcome people into existing structures
- We want people to co-create structures and institutions together
- We want to build systems that are welcoming to all and that everyone has a stake in, where everyone is represented and the work of bridging happens through co-creation







How do we bridge in a fragmented environment?

The solution to othering is <u>bridging</u>, not more othering.

While many groups may view "breaking" as a way of protecting themselves from external forces who seek to blame, injure, or divide, this response harms movements' ability to build power. As we know, there is power in diversity, numbers, and transformation—all of which require cross-group engagement, not merely in-group bonding.







Multiple Identities and Multiple Stories

We all have multiple identities.

- Identity is fluid. When we organize around rigid identity or professional categories, our capacity to bridge is weakened.
- Emancipation is a collective endeavor. This does not mean abandoning identity but linking it in circles of solidarity.
- Our positions inform us but do not trap us.

We all have multiple stories.

- Everyone has positive or negative stories.
- We often value the more negative story. While important, deciding which story to lead with will often set the tone for the rest of the discussion. Resist being stuck in a single story.



Our Multiple Identities Create More Opportunities for Bridging

(age group, gender, religion, socioeconomic status, race/ethnicity, sexual orientation, etc.)



What is the problem you are trying to solve?

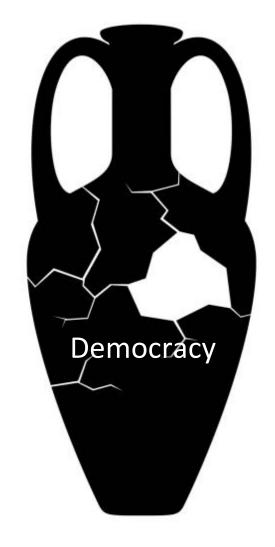
Don't define the problem by the nature of your skills

Can't do it allow

Why is collaboration so difficult?



A Crack in the Container



When there's a crack in the container, when the context in which we live is broken, everyone feels othered and our solutions need to be more radical.



Stories and Narratives

Who's in our stories? Who is represented? Who is left out?

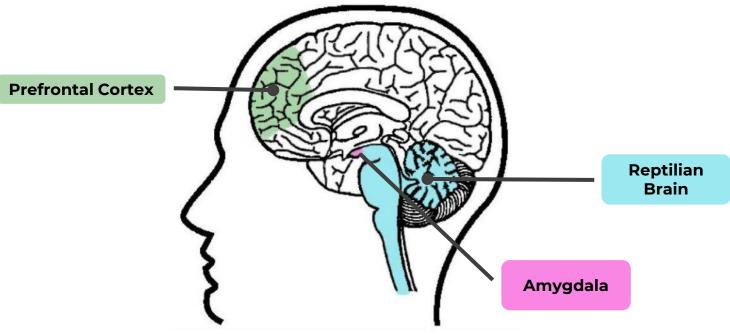


How do we expand our circles to include everyone in our stories and narratives?



Can we bridge with the lizard?







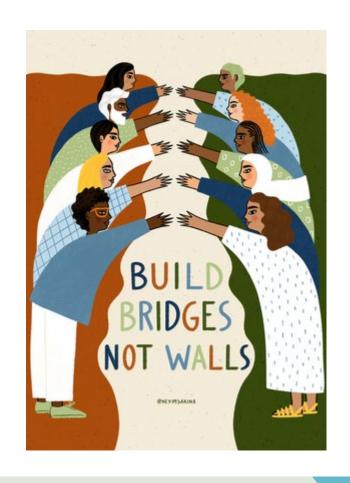
The "Lizard Brain," Fear, and Othering



Belonging: How Can We Get There without Othering?

Bridging

Connections linking people across things that typically divide society (race, class, religion, etc.)





Power Impacts Bridging

- Bridging work must consider power differentials and can look very different depending on the structural conditions within which bridging happens
 - Remember: power is positional, structural, and hierarchal.
- People can gain power through linking social networks and creating social capital.
 - Individuals can build relationships with institutions and individuals who have relative power to access resources.
 - Those with more power should carry more of the weight of bridging
- Power also shifts.
 - For example: people of color may have more power than whites in certain settings. (e.g., an anti-racism convening)
- Leaders can help redistribute power to foster belonging





Targeted Universalism (Equity 2.0)



We in the developed world are like homeowners who inherited a house on a piece of land that is beautiful on the outside, but whose soil is unstable loam and rock, heaving and contracting over generations ...

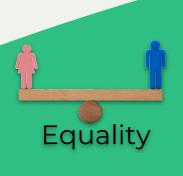
Not one of us was here when this house was built. Our immediate ancestors may have had nothing to do with it, but here we are, the current occupants of a property with stress cracks and bowed walls and fissures built into the foundation.

We are the heirs to whatever is right or wrong with it. We did not erect the uneven pillars or joists, but they are ours to deal with now.

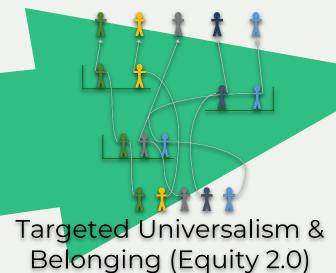
Isabel Wilkerson, Caste

The arc of the moral universe is long, but it bends toward justice (belonging)

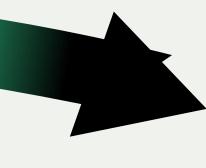
–Dr. Martin Luther King Jr., "Remaining Awake Through a Great Revolution." Speech given at the National Cathedral, March 31, 1968.













Entrenched Backlash

Disparities & equity can be a breaking framework

- Can cause or deepen breaking
 - Competition for resources, especially if exclusively focused on marginalized group, deepen cleavages that inhibit movement building and trigger backlash
- Can obscure meaningful change

Opinion: Ben Carson: Moving our focus from equality to equity won't defeat racism. It's another kind of racism.

OPINION | COMMENTARY

'Equity' Is a Mandate to Discriminate

The new buzzword tries to hide the aim of throwing out the American principle of equality under the law.

CULTURE

How Equity Will Destroy America

Equity and equal opportunity are fundamentally incompatible.

Headlines from the ongoing backlash against equity initiatives



Universal Approaches

Government 'not siding' with one group over another

• Examples: minimum wage, universal health care



President Obama high-fives children in a pre-kindergarten classroom at College Heights ea

Criticism of unwarranted government spending

 2013 Pres. Obama universal pre-K program, projected \$12.3 billion each year

Exacerbate disparities and deepen inequality and injustice by pursuing a normative target

- Massachusetts' 2006 statewide universal health care law
 - 95% of residents obtained health care insurance (84% national average)
 - Health care insurance provision did not translate into access to health care



Targeted Approaches

Targeted policies are those that **extend benefits or protections to a targeted group**, and **not to individuals outside of that group**.

Examples:

- Social Security Old Age Benefits
- SNAP
- Affirmative Action
- Veterans Benefits (The GI Bill)
- Medicare/Medicaid





Advocates called for full Medicaid expansion in Mississippi at a rally at the State

Targeted policies may be less expensive (consider Medicare for all v. public option), but by targeting a particular group, these approaches are often viewed as unfairly helping one group over another, seeding hostility and resentment.



Targeted Universalism (TU)

TU is focus on **structures** (situatedness) & **outcomes** (impacts of structural changes).

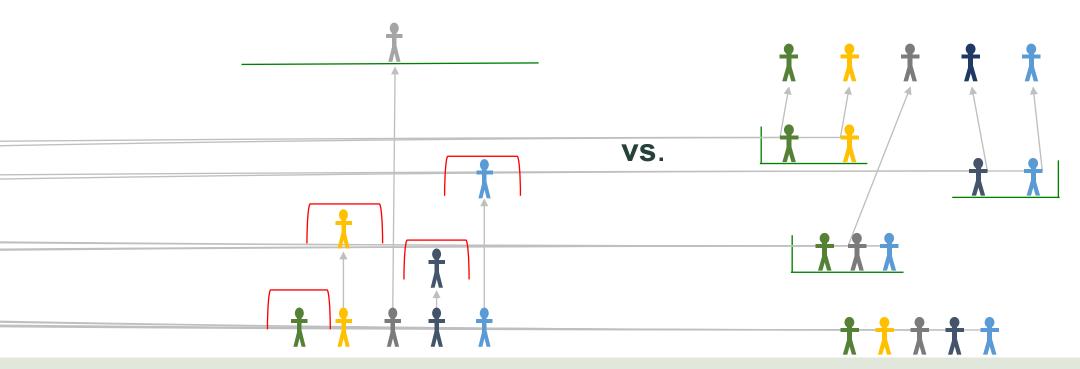
TU rejects a blanket universal, which is likely to be indifferent to the reality that different groups are situated differently relative to the institutions and resources of society. It also rejects the claim of formal equality that would treat all people the same as a way of denying difference.



The TU Framework

Structural inequity produces consistently different outcomes for different communities

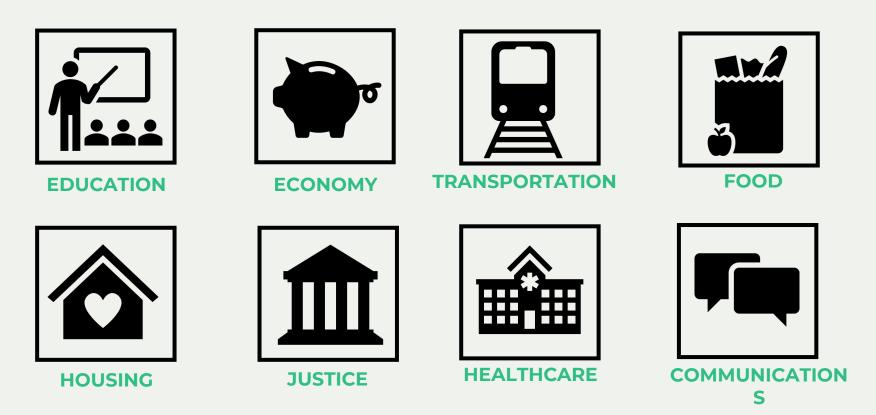
Targeted universalism responds with universal goals and targeted solutions





Structures limit and enhance opportunity

We can define opportunity through access to:



This is an issue of **membership** and **belonging**.

Structures do work (1/2)

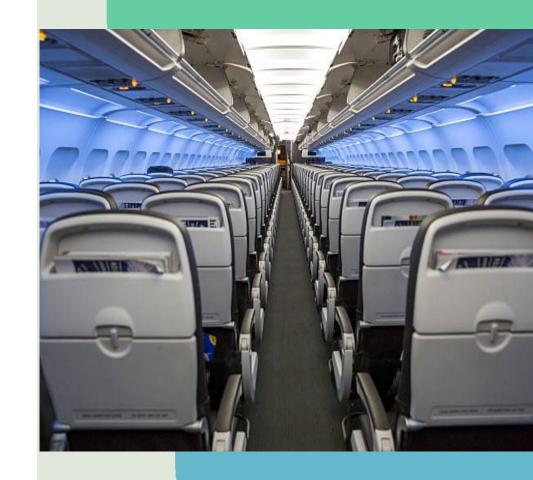
Structures are not neutral. They do work.

Think about the design of airplanes.

How might they be biased?

While most flight attendants and many passengers are female, the luggage bins are designed for tall people with plenty of upper body strength.

Airline seating is designed for smaller sized passenger bodies and bodies of average height.





The goal is not just to remove barriers



The goal is to co-create new structures for thriving



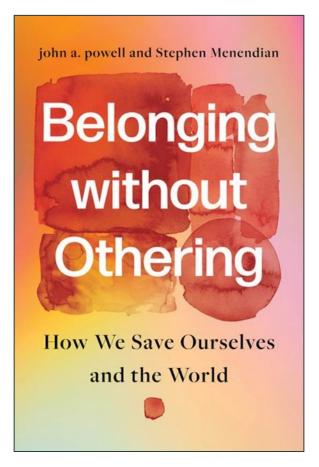


Frequently thought and sometimes asked questions

- Does T/U take the focus off of marginal communities such as blacks?
- Is T/U just a way to get around the SFFA case or to appease the right wing?
- Is T/U different from equity?
- What does co-creation mean?



Available now Belonging without Othering





Available December 2024

The Power of Bridging: How to Build a World Where

We All Belong

by john a. powell

Scan here to preorder the book now!



bit.ly/3V1Stnu

john a. powell
With Rachelle Galloway-Popotas

The Power of Bridging



how to build a world where we all belong



Thinking About Illinois

Illinois Ranks 14th on OBI Inclusiveness Index

RACE **GENDER** DISABILITY RANK/INDEX RANK/INDEX RANK/INDEX **13th** of 50 55.68 **46th** of 50 13th of 50 65.92 12.47 RELIGION GENERAL POPULATION LGBTQ+ RANK/INDEX RANK/INDEX RANK/INDEX 66.45 **7th** of 50 61.84 10th of 50 67.81 12th of 50

Top 15 States

- 1. Hawaii
- 2. Maryland
- 3. Vermont
- 4. California
- 5. Nevada
- 6. Delaware
- 7. Colorado
- 8. Rhode Island
- 9. Virginia
- 10. New Hampshire
- 11. Nebraska
- 12. Utah
- 13. Minnesota
- 14. Illinois
- 15. Arizona



Inclusiveness Index: Illinois

Race

State Legislators (1)

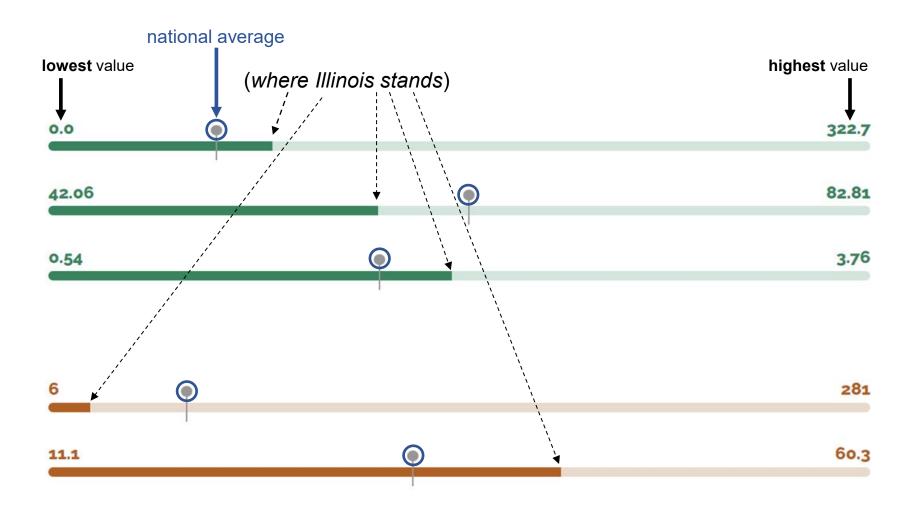
Income Ratio i

Incarceration by race (1)

Gender

Incarceration rate (1)

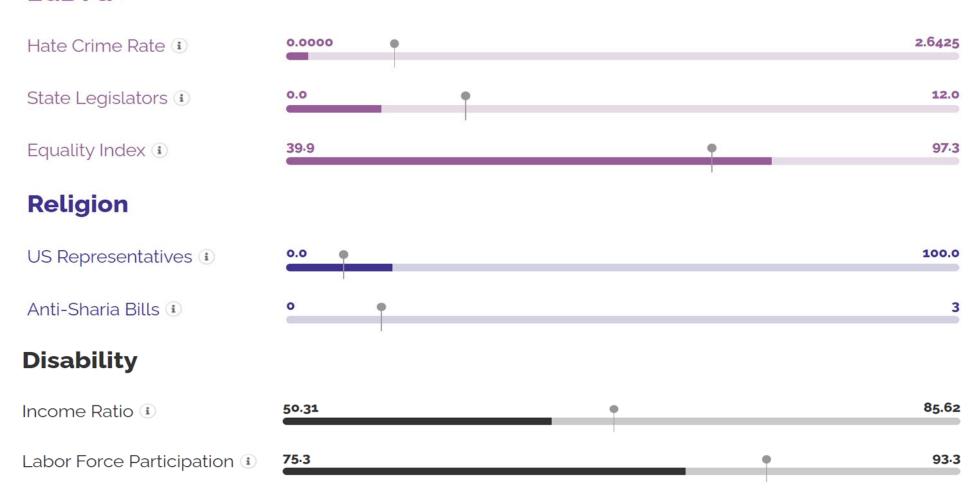
State Legislators (1)





Inclusiveness Index: Illinois

LGBTQ+





Lowest-Tax Group Within Each State

The income group for whom state and local taxes, as a share of family income, are lowest





The 10 Most Regressive State and Local Tax Systems

Taxes as a share of family income and tax features driving these outcomes

Rank	State	ITEP Inequality Index	Lowest 20%	Middle 60%	Top 1%	No Broad- Based Income Tax	Flat-Rate Income Tax	Absence of Refundable Credits	High Reliance on Sales & Excise Taxes	High Reliance on Property Taxes
1	Florida	-9.2%	13.2%	9.1%	2.7%	х		х	х	X
2	Washington	-8.5%	13.8%	10.2%	4.1%	x			x	States with low ITEP Inequality Index scores have tax systems that exacerbate
3	Tennessee	-8.0%	12.8%	9.4%	3.8%	X		x	X	
4	Pennsylvania	-7.8%	15.1%	11.0%	6.0%		x		_	
5	Nevada	-7.8%	11.9%	8.4%	2.8%	x		x	X	
6	South Dakota	-7.3%	11.4%	7.8%	2.6%	x		х	X	
7	Texas	-7.2%	12.8%	9.5%	4.6%	x		x	^	
8	Illinois	-6.6%	14.8%	12.1%	7.3%		x			
9	Arkansas	-6.4%	13.1%	10.7%	5.8%			X	x	
10	Louisiana	-6.3%	13.1%	11.6%	6.5%				X	ncome nequality
									L.	Hequality



Tax features driving the data in Illinois

Personal exemption is targeted to low- and middleincome taxpayers

Requires combined reporting for the corporate income tax but excludes profits booked overseas, including in tax haven countries

Levies a business franchise tax

Non-refundable property tax credit

Refundable Earned Income Tax Credit (EITC)

Levies a state estate tax



Mismeasurement of home value in the property tax tilts in a regressive direction

Real estate transfer tax does not include higher rate on high-value sales

State sales tax base includes groceries, though taxed at a lower rate

No property tax "circuit breaker" credit for lowincome taxpayers

Comparatively high combined state and local sales tax rates

All retirement income is exempted from the personal income tax

Comparatively high reliance on property taxes

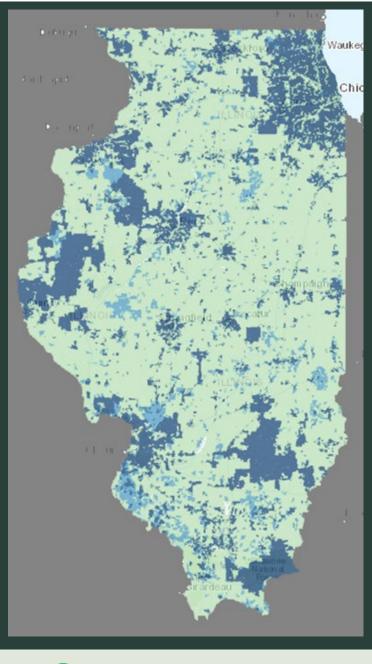
Comparatively low-income tax exemptions

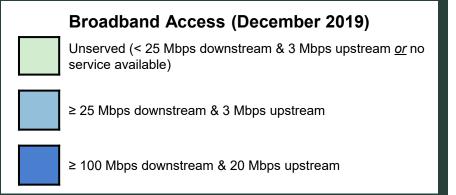
Local sales tax bases include aroceries

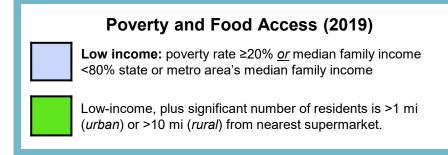
Personal income tax uses a flat rate

No Child Tax Credit (CTC)

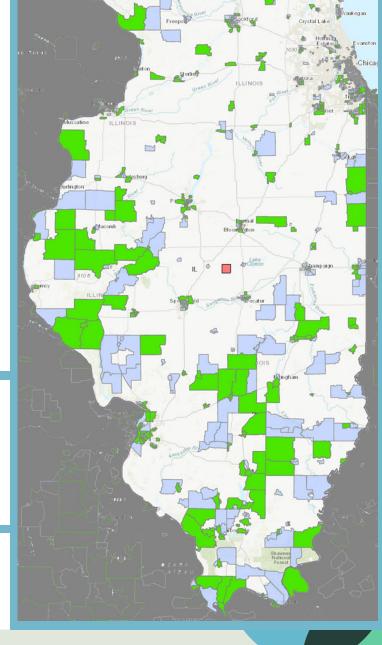








Identifying where to apply targeted strategies is a complex task.

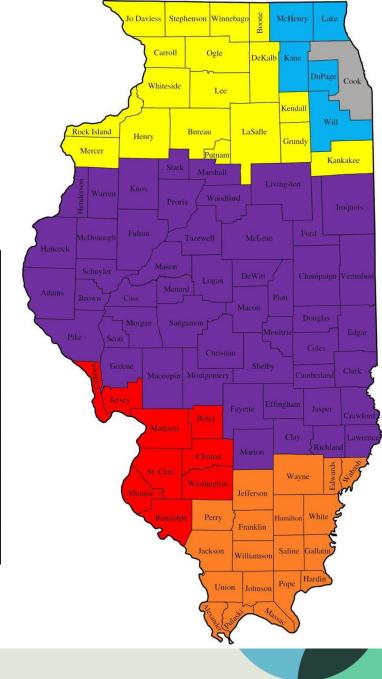




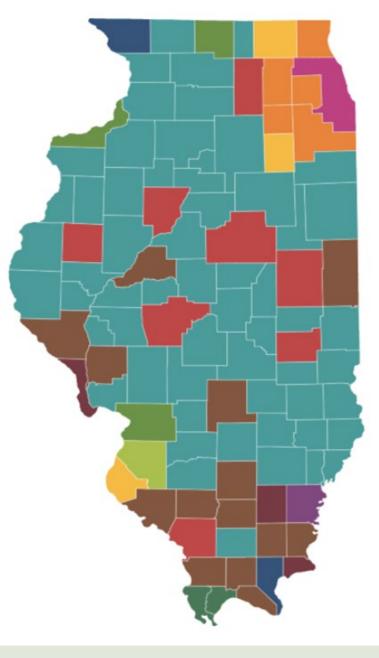
"Those political leaders who divide Illinois into regions and appeal to regional identity and stir the sense of resentment against other regions have done their work effectively.... The counter argument of 'we are all in this together,' and 'what helps Illinois as a whole helps all of us,' and 'politics does not have to be a zero-sum game,' is not getting much traction in Illinois judging by our poll results."

State Funds Received vs. State Revenue Generated

Region	Ratio FY 2014	Ratio FY 2016
Cook	0.88	0.98
Suburban	0.54	0.60
North	1.30	1.38
Central	2.02	1.80
Southwest	1.45	1.42
South	3.02	2.88







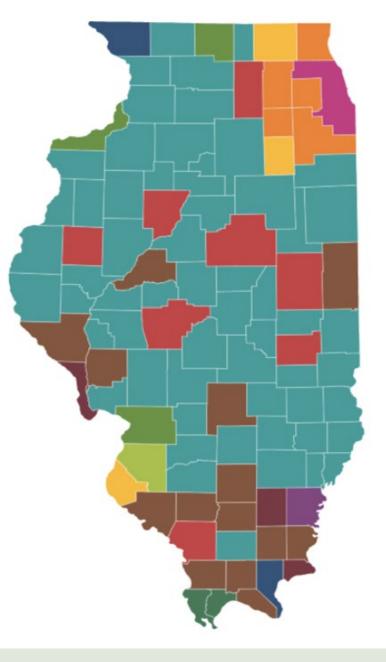
- African American
 South: Places with large
 African American
 populations. Lower
 incomes and higher
 unemployment.
- Evangelical Hubs: Places with above-average numbers for evangelical adherents. Largely Southern with fewer college grads.
- Military Posts: Located around military installations. Younger, middle-income, diverse communities.

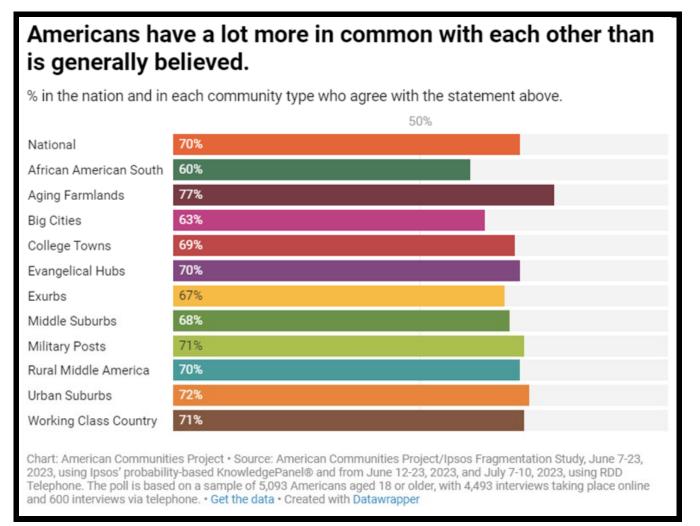
- Aging Farmlands:
 Sparsely populated and overwhelmingly white.
 Low unemployment, agricultural economy.
- Exurbs: Wealthy communities usually on the edge of metro areas, Largely white with lower crime rates.
- Rural Middle America:
 Largely rural and white
 communities. Middle
 income and average
 educational attainment.

- **Big Cities**: Counties holding the nation's largest cities. Dense and diverse.
- Graying America: Places with large senior communities. Generally rural and less diverse, middle-income.
 - Urban Suburbs: Educated and densely populated communities around major metros. Racially and economically diverse.

- College Towns: Urban and rural communities that are home to campuses and college students.
- Middle Suburbs: Middleincome, blue-collar communities mostly around metro areas.
- Working Class Country:
 Rural, blue-collar
 communities. Low incomes
 and college graduation rates.

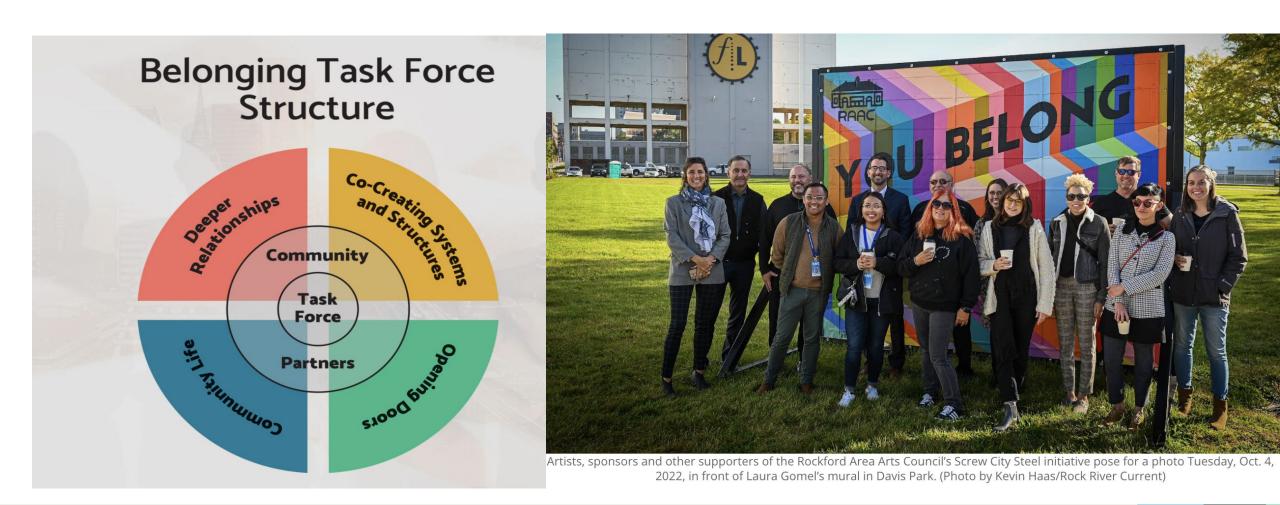








A Belonging City in Rockford Illinois





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Targeted Universalism Case Study: Vision for Baltimore

Wendy Ak



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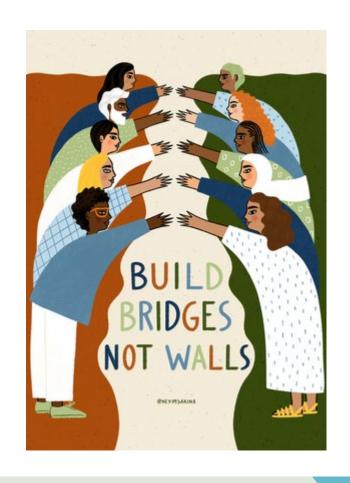
The "Lizard Brain," Fear, and Othering



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